



Police and Families Credit Union rated BBB by Equifax

Friday, 30 June 2017, 11am AEST: Equifax Credit Ratings has assigned Police and Families Credit Union (PFCU) a credit rating of 'BBB'. The outlook for the credit rating is Stable.

PFCU is a not-for-profit, Reserve Bank of New Zealand (RBNZ) licenced Non-Bank Deposit Taking (NBDT) institution that provides financial services to current and retired police personnel and their immediate family.

PFCU's credit rating reflects its established relationship with the New Zealand Police, access to police personnel payroll for repayments, conservative credit management policies, a high proportion of deposit funding, and significant capital and liquidity buffers. However, PFCU's rating is constrained by its small scale of operations, the internal restriction on the use of wholesale debt funding and the threat of losing members to new entrants with disruptive business models.

PFCU has an entrenched relationship with the New Zealand Police. Constabulary members of the credit union represented over 77% of the constabulary of the New Zealand Police in 2015 and increased to 78% in 2016. This relationship alleviates the liquidity and operating risk from a correlated migration of member accounts to competitors.

PFCU maintains a 1.5x buffer to the minimum level of regulatory Common Equity Tier 1 capital (12.9% buffer over the 8% regulatory requirement as of April 2017). This is a significant capital cushion that offsets the limitation that PFCU's only source of Common Equity Tier 1 capital is retained earnings - which is slow to accrue compared to the effect of policy driven credit expansion and contraction leading to the volatility of its capital ratio.

PFCU's liquidity, measured as cash equivalents and short-term deposits (<12 months) as a percentage of total assets, of 51% (April 2017) is conservative relative to our estimates of the ordinary demands on its liquidity and relative to the liquidity buffers maintained by its peers. A risk to PFCU's liquidity is its constitutional prohibition on the use of wholesale funding leaving it vulnerable to an extraordinary demand, such as a systemic shock - on its liquid assets.

The vast majority of PFCU's loans (April 2017: 88.1%) are secured by a charge over retirement funds in Police Superannuation Scheme (PSS) and Government Superannuation Fund (GSF) which, together with its access to payroll, underpins its asset quality.

A constraint to PFCU's credit rating is its small scale of operations. Its niche focus gives rise to an amplified exposure to segment-specific diversifiable risks. One such risk is the susceptibility to a loss of members due to cyclical fluctuations in the number of New Zealand police personnel. PFCU's member numbers declined by 2% in 2016 compared to an even higher percentage reduction in the constabulary of the New Zealand Police over the corresponding period. Equifax Credit Ratings expects PFCU's target market to grow over the next five years supported by positive net migration and the resulting requirement for additional police personnel on active duty.

PFCU's traditional product offering increases its vulnerability to disruption from new entrants with disintermediated funding models. Large-scale competitors that offer a wider scope of products have the option of repricing their product suite to meet this challenge. Loans and credit related products may be sold at a loss and profits recovered through ancillary services, which would put price pressure on PFCU's net interest margin.





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http://www.corporatescorecard.co.nz/docs/RatingMethodologyFinancialInstitutionRatingCriteria.pdf

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